**Ref: GJF/2017/06/06**

# GJF Logo

# Board Meeting: 15 June 2017

**Subject:** Property and Asset Management Strategy

**Recommendation:** Board members are asked to approve the Boards Property and Asset Management Strategy (PAMS)

1. **Background**

To support the State of NHSScotland Assets Facilities Report 2017, Boards are required to submit a Property and Asset Management Plan.

For this 2017 programme, the Board’s full PAMS document was required to follow the new PAMS guidance to set out its strategic investment plans, whilst also responding to the following important issues.

There are several national and regional service planning policies, strategies and initiatives which the PAMS should highlight their impact on the Board’s future asset investment plans. This includes:

* The National Clinical Strategy.
* Regional planning issues.
* Progress and impact of the national elective centres.
* Progress and impact of health and social care integration and needs of Integrated Joint Boards.
* Consideration of pressures on NHS, elderly social care, and GP service.

The document attached is our Board submission.

**2. Key Messages**

The new guidance requests the document needs to consider:

* the state of the Board assets;
* the asset challenges over the next 10 years;
* the service challenges over the next 10 years and how they influence the property and asset management plans for the Board; and
* a plan on how the Board needs to transform the assets to deliver our strategy and vision.

The work of the master plan undertaken during 2016/17 influenced the development of ‘where we want to be’ but recognises that this is a statement of intent, describing how the Board expects to invest in and develop its assets over the medium to longer term.

The key messages from the strategy are as follows:

* Our estate is in an excellent physical condition and fully statutory compliant with good functionality and is of a high quality.
* All other asset groups of the Board are in good functional condition.
* Space utilisation has increased to a level where additional surgical activity requires expansion. This forces us to consider the use of space for decanting clinical services to enable routine maintenance.
* All medical equipment is of a good standard and in line with statutory and compliance legislation. The equipment replacement programme over the next few years is challenging and plans are in place to minimise the peaks of investment through a smoother flow of replacements.
* The Board eHealth Delivery Plan supports the information technology replacement programme and is a key element of how the Board can deliver our vision
* The Scottish Government Health and Social Care Delivery Plan describes the action by 2021 to ‘complete investment of £200m in new elective treatment capacity and expanding the Golden Jubilee National Hospital’.This is therefore a key action with this strategy and is described in detail within the document.
* We describe how the Board assets support the development of regional planning issues and the role they play in the evolving work of the national Health Boards in developing a National Health Board Delivery Plan by September 2017.
* Our capital and revenue plan supports the strategy.
* The Property and Asset Management Steering Group will take a lead role in implementing this strategy. The work is overseen by the Senior Management Team and updates provided to the Board and the Audit and Risk Committee.

The Property and Asset Management Strategy Steering Group approved the draft document at their meeting on 1June and the Senior Management Team approved the strategy on 8 June.

Following the approval by the PAMS Steering Group, the strategy was submitted in draft to the Government on 2 June 2017 in line with the deadline provided.

**3. Next Steps**

This is now presented to the June Board meeting for final approval and the final version sent to Scottish Government thereafter. There is a Board review meeting scheduled for September to receive feedback from Scottish Government.

**4. Recommendation**

Members are asked to review and approve the attached document.

**Julie Carter**

**Director of Finance**

**1 June 2017**