

Region	Board	Priority Area <i>select from</i>	Service Area	Reference	Sep'22 Status	Key Deliverable - Name and Description	Key milestones	Progress against deliverables end Sep'22	Lead delivery body	Key Risks	Controls/Actions	Outcome(s)	Major strategies/ programmes the deliverable relates to	Impact of deliverable on health inequalities
National	NHSGJ-CFSD	Sustainability and value	CFSD- Innovation	2022-GJ07	Green	<u>Development of ANIA pathway</u> ANIA Collaborative will enable the adoption and scalability of high impact technological based innovations across NHS Scotland in collaboration with a range of delivery partners	Development of ANIA operating framework; ANIA collaboration; official launch of ANIA	CFSD worked in collaboration with the Innovation Design Authority (IDA). The first IDA took place in Aug 2022 and will now meet on a monthly basis moving forward. The IDA Board will oversee the work of the ANIA Collaborative; ensure that engagement with Boards, and that funding pathways are agreed at an early stage.	National Centre for Sustainable Delivery	1. National innovation pathway does not identify new high-value innovations 2. Lack of CFSD Capacity - the full allocation of funding for CFSD team has not been agreed at this point 3. Lack of capacity from clinicians to engage with work due to pressures driven by COVID-19	1. NHS Scotland Delivery Plan mandate; use of Speciality Delivery Groups to embed innovation with local Boards 2. Assessment of resource requirements being undertaken against forward look of activity. Identifying partnership opportunities with ANIA Delivery Partners	PC1; VS1	NHS Scotland Delivery Plan, Annual Delivery Plan	As per NHS Scotland Delivery Plan, Annual Delivery Plan Longer term this work will create more patient-centred, sustainable services that will enable easier, faster access to services
National	NHSGJ-CFSD	Sustainability and value	CFSD- Innovation	2022-GJ08	Green	<u>Cultivate a pipeline of high potential innovations for consideration for entry onto ANIA</u> CFSD will progress a range of already identified high potential innovations through the pathway to develop Value Cases for investment.	1. Support for innovation projects going through ANIA process 2. Identification/shortlisting of new innovations for consideration for admission onto ANIA	IDA met on 22 September 2022 and approved 3 Strategic Assessments 4 Strategic assessments are currently underway 3 additional potential projects are being triaged A number of further opportunities are sitting within the pipeline	National Centre for Sustainable Delivery	1. National innovation pathway does not identify new high-value innovations; innovations are not suitable for progressing; 2. Lack of CFSD Capacity (see 2022-GJ85)	1. NHS Scotland Delivery Plan mandate; use of Speciality Delivery Groups to embed innovation with local Boards; 2. oversight of ANIA from ANIA collaboration and CFSD 3. Resourcing controls as per 2022-GJ85	PC1; VS1	NHS Scotland Delivery Plan, Annual Delivery Plan	As per NHS Scotland Delivery Plan, Annual Delivery Plan Longer term this work will create more patient-centred, sustainable services that will enable easier, faster access to services
National	NHSGJ-CFSD	Sustainability and value	CFSD-Primary-Secondary Care Interface	2022-GJ09	Amber	<u>Development of Primary-Secondary Care Interface</u> Will enable individuals to receive better quality care by improving the interface between Primary and Secondary care services, though collaboration with RCGP to implementing person centred pathway redesign across primary and secondary care	1. Advertise and appoint GP Clinical Lead. Establish programme governance. 2. Understanding of Interface groups priorities through RCGP survey, engagement and national workshop. 3. Agree pipeline process for pathway redesign opportunities	The survey has been completed and the results are currently being analysed. These will be used to inform further engagement with the interface groups. Three initial projects (digital dermatology, chronic pain and SACT) have been agreed and work has commenced. A draft model for effective engagement with Primary Care and a draft set of guiding principles to support the pipeline process of potential projects have been developed Progress has been slower than anticipated due to delays in agreeing funding for progressing components of the work, coupled with competing priorities within CFSD.	National Centre for Sustainable Delivery	PSCI does not identify or deliver high-value improvement or redesign opportunities; PSCI is unable to provide appropriate support/ oversight to approved projects	Programme/ Project management support provided by CFSD;	PC1; VS1	NHS Scotland Delivery Plan, Annual Delivery Plan	Enables delivery of services within community settings and closer to the patient's home.
National	NHSGJ-CFSD	Sustainability and value	CFSD- Emerging/ Strategic Priorities	2022-GJ10	Green	<u>National Green Theatres Programme:</u> To deliver and improve environmental and sustainability within theatres in meeting policy on climate change and net zero organisations	Development of National Green Theatres programme: 56 individual actions identified which will improve environmental sustainability and financial savings	Job descriptions have been finalised and evaluated. Post are currently being advertised to support and fulfil this programme of work. Programme governance arrangements are being developed, and an overarching Programme Brief has been developed Discussion with SG colleagues around the governance methodology and how it will integrate with the wider framework are ongoing. An Operational Group has been formed. The Group is currently considering the membership and terms of reference.	National Centre for Sustainable Delivery	1. Potential conflict between COVID protocols and Green Theatre actions. 2. Risk that Boards are unable to adopt GT changes or that GT changes do not deliver measurable impacts Risk of expanded scope of work	Green Theatres programme based on initial pilot in NHS Highland, which delivered measurable results	VS1	Scottish Government priority; supports SG Net Zero ambitions	As per NHS Scotland Delivery Plan, Annual Delivery Plan
National	NHSGJ-CFSD	Recovering planned care	CFSD- Emerging/ Strategic Priorities	2022-GJ11	Amber	<u>National Elective Coordination Unit</u> CFSD will develop a programme to support the establishment of NECU in support of NHS Scotland Recovery	Development of NECU (national elective co-ordination unit). Initial priorities will include work to support effective matching of clinical staff with bed/theatre capacity.	Recruitment of initial project team has been completed. Key governance documents (including waiting list validation SOP and interface agreement) have been drafted and are awaiting sign-off. A workforce sub-group has been formed to develop the workforce operating model and arrangements. A proposal to develop a credit bank concept has been prepared and is being discussed with SG finance. Significant gains being realised through WL Validation, key constraints currently are funding to support OP clinics and surgical treatment	National Centre for Sustainable Delivery	1. Resource and capacity requirements to support the design, implementation and delivery 2. Dependency on territorial board engagement, buy in, capacity and resources 3. Establish robust clinical governance arrangements for the transfer of episodes of care between Boards 4. Funding to support campaigns	1. NHS Scotland Annual Delivery Plan mandate 2. A full risk management plan will be developed and agreed as part next steps	PC1	Scottish Government priority, NHS Scotland Recovery Plan	The introduction of a national, standardised clinical prioritisation system would help reduce local variation, remove the artificial variation between priority categories, and ensure better patient outcomes.