

Overview Status Amber

Key milestones within this reporting period include:

- Works continue on site.
- HFS Assurance Review is ongoing.

Progress Summary Status Amber

Works on site

Kier commenced a "soft start" on site w/c 6th July 2020 which included electrical works and site clearance. This allowed major excavation to commence w/c 20th July 2020 and the piling to be undertaken thereafter. This is now complete and ground works and below ground drainage are ongoing.

Assurance Review

HFS have indicated that the draft report will be issued mid-January 2021 for factual accuracy checking by the Expansion Team, Advisor Team & PSCP. The Expansion Team have prepared a draft action plan based on the items highlighted through the various review workshops to progress actions in parallel with completion of the review report. Engagement continues with Scottish Government in relation to the timescale for issue of the final report to the Capital Investment Group.

Clinical Work stream group update

Work stream meetings continue to meet to design and plan the requirements for the refurbishment of

- Level 1 area being vacated by CSPD and affected by the breakthroughs
- Orthopaedic Outpatients
- Pharmacy
- Theatres and PACU

Stakeholders involved in this process include NHS GJ Clinical and Non-Clinical staff, expansion team, IBI, AECOM and Keir.

Work has now been completed to provide the 2 additional PACU bays required to support Theatres 3 and 4

Key Risks and Mitigation

A full review of the risk register will be undertaken during November 2020. A review of the PSCP risk register was held on 4th November 2020.

Programme Budget	Status	Green
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The cost control group continue to review progress noting the effect on the phasing of work. The detail behind this is being developed currently and we have linked with finance colleagues at Scottish Government to highlight the issues we have, which are consistent to

NHS Golden Jubilee
Hospital Expansion Programme
Phase 2 – Surgical Centre
Progress Report January 2021



many other capital projects across NHS Scotland.

Issues Affecting the Programme

Status

Amber

The impact of the Covid-19 situation on works on site which are progressing where possible.

The discovery of unknown historical foundations and other materials within the construction site impeding piling points has been noted as causing a delay to overall programme. The impact of this delay will be reviewed upon completion of the foundation works.

A meeting was held in December 2020 with West Dunbartonshire Council relating to the timescale for approval of the staged building warrants. The Head of Planning & Building Control agreed to review Building Control resources to prioritise this project. A subsequent meeting will be scheduled during January 2021 to review progress.

Communications and Stakeholder Engagement

Status

Green

Continuing engagement of stakeholders with refurbishment design.

Continued mail drops to local residents updating them on the works and any possible disruption as well as quarterly newsletters directly from Kier.

A meeting was held with West Dunbartonshire Council to discuss the developer contribution made by NHS GJ as part of the Planning Application and a Programme Board is to be established to assess local transport routes and connectivity.

Key Tasks for between now and next reporting period

Key tasks for the forthcoming period include:

- Continuing the 1.200 design process for the planned refurbishment areas.
- Review of the Phase 2 workforce to ensure alignment with Recovery Programme.
- Issue of the Assurance Review Report.

June Rogers
Director of Operations
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