

June 2017

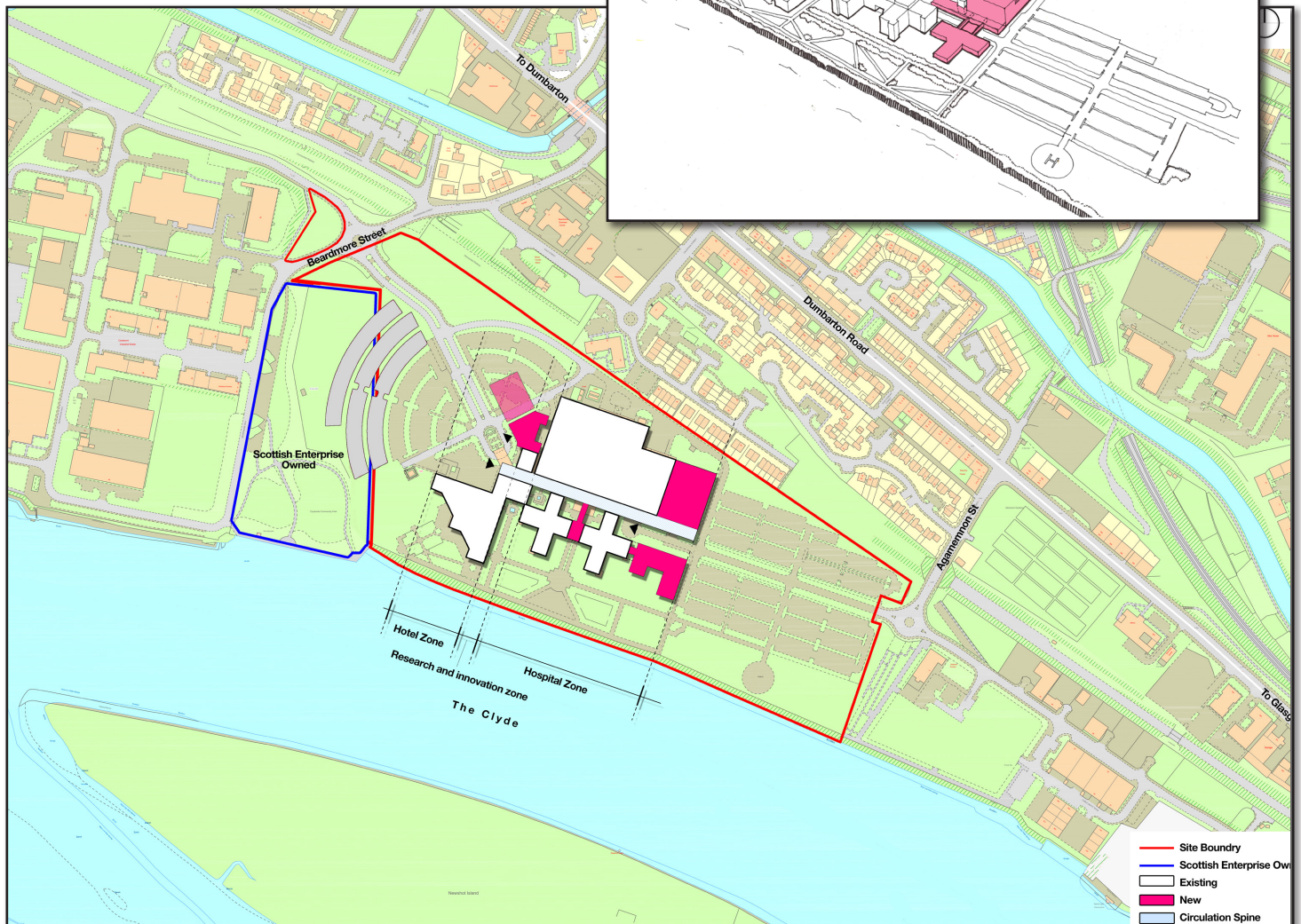
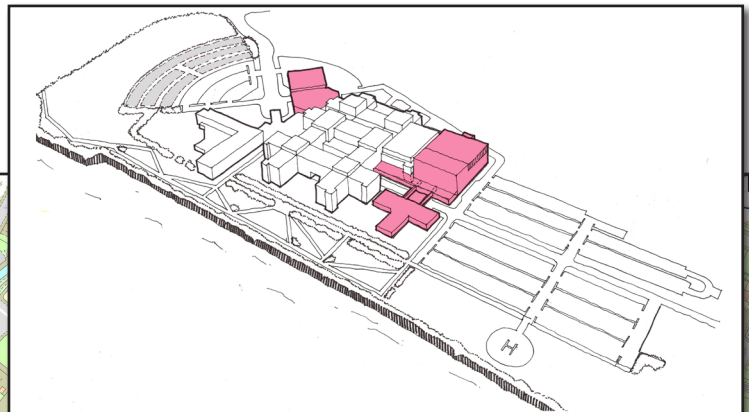
# Expansion update

## Background

The planned expansion of the Golden Jubilee is part of the elective centres programme for 'in demand' specialities, particularly radiology, orthopaedics, ophthalmology, general surgery and other services

## What would Golden Jubilee expansion look like

Our site masterplan was recently approved by our Board. This sets out the areas that could be expanded at the Golden Jubilee.



## Magnetic Resonance Imaging (MRI)

Capital accelerated funding announced in Autumn 2016 is funding two state-of-the-art Magnetic Resonance Imaging (MRI) machines, providing an additional 10,000 procedures a year.

At the moment, the Golden Jubilee Foundation has two permanent MRI scanners – one used for cardiac imaging to support the Heart and Lung Centre and one which is used for general work. Both scanners are currently running to staffed capacity.

Additionally, waiting times capacity is being provided by the use of a mobile MRI scanner. Mobile scanner utilisation has shown a steady increase and has been running five days a week since January 2016.

An immediate requirement for additional MRI capacity was identified by the Scottish Government to support NHS Boards throughout Scotland in the management of their waiting times targets. The Government, therefore, agreed to fund two additional MRI scanners and associated delivery costs.

The Golden Jubilee Foundation Board has already approved both MRIs and are now working towards implementation. Both are scheduled to be operational by November 2017.

## Ophthalmology expansion

The Ophthalmology Department was established in 2007 as a specialist provider of high volume cataract surgery in line with the Scottish Government's commitment to the Treatment Time Guarantee.

The service continues to expand and is now one of Scotland's largest ophthalmic units, carrying out at least 18-20% of all cataract operations in Scotland.

In order to treat more patients and maintain an excellent quality service and patient experience, the Golden Jubilee has challenged standard practice and developed new ways of working. For example:

- Optometrists have been recruited to see new out patients in clinic which releases consultants to spend more time in theatre.
- Nurses are being up-skilled in theatre to undertake additional tasks which also release the surgeon's time to increase productivity.
- Consultants are working across two theatres which enables them to increase productivity.



*Our MRI suite will increase from two machines to four*



*One of our current Ophthalmology Theatres*

The Golden Jubilee installed a mobile ophthalmology theatre on site in April 2017 as an interim measure while work is being progressed on the 'new build'. This will allow them to see an additional 2,800 new out patients which will convert to approximately 2100 extra procedures. This represents a 30% increase in ophthalmology activity at the Golden Jubilee National Hospital.

In order to accommodate this additional activity:

- a new interim outpatient facility is being established and additional optometrists are being recruited; and
- a new teaching slit lamp has been procured for the specific purpose of up-skilling our optometrists and nurses.

This increase in capacity will benefit patients across Scotland. It also means that more patients from rural and areas located further afield from the Golden Jubilee need to have easy access to our services.

To this end, and in line with the Digital Health Strategy agenda, the Golden Jubilee and NHS Fife have established a pilot process which enables the initial ophthalmology consultation to be carried out via a telehealth link. Although follow up telehealth consultations are in place across Scotland in a number of specialties (e.g. Orthopaedics at the Golden Jubilee), this is the first time that initial consultations are handled remotely.

To date, this pilot has been a very positive experience from both a patient and clinician perspective. These clinics are currently scheduled to take place twice per month and will be rolled out to other NHS Boards.

The permanent 'new' build is currently at Initial Agreement stage and is currently awaiting on approval from the Scottish Government Capital Investment Group.

## Further expansion

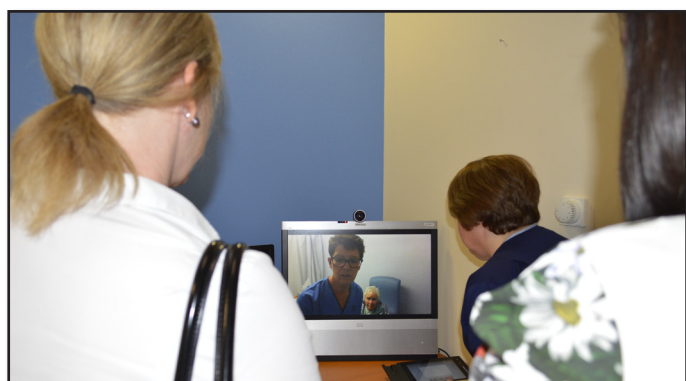
Phase two of our expansion will involve orthopaedic and other surgical elective care capacity. Work to model the requirements is at a very early stage, and is being planned and developed in partnership with colleagues across Scotland.



*Our temporary Mobile Eye Unit is now operational*



*Optometrist Clare Somerville shows Cabinet Secretary Shona Robison MSP how the slit lamp works*



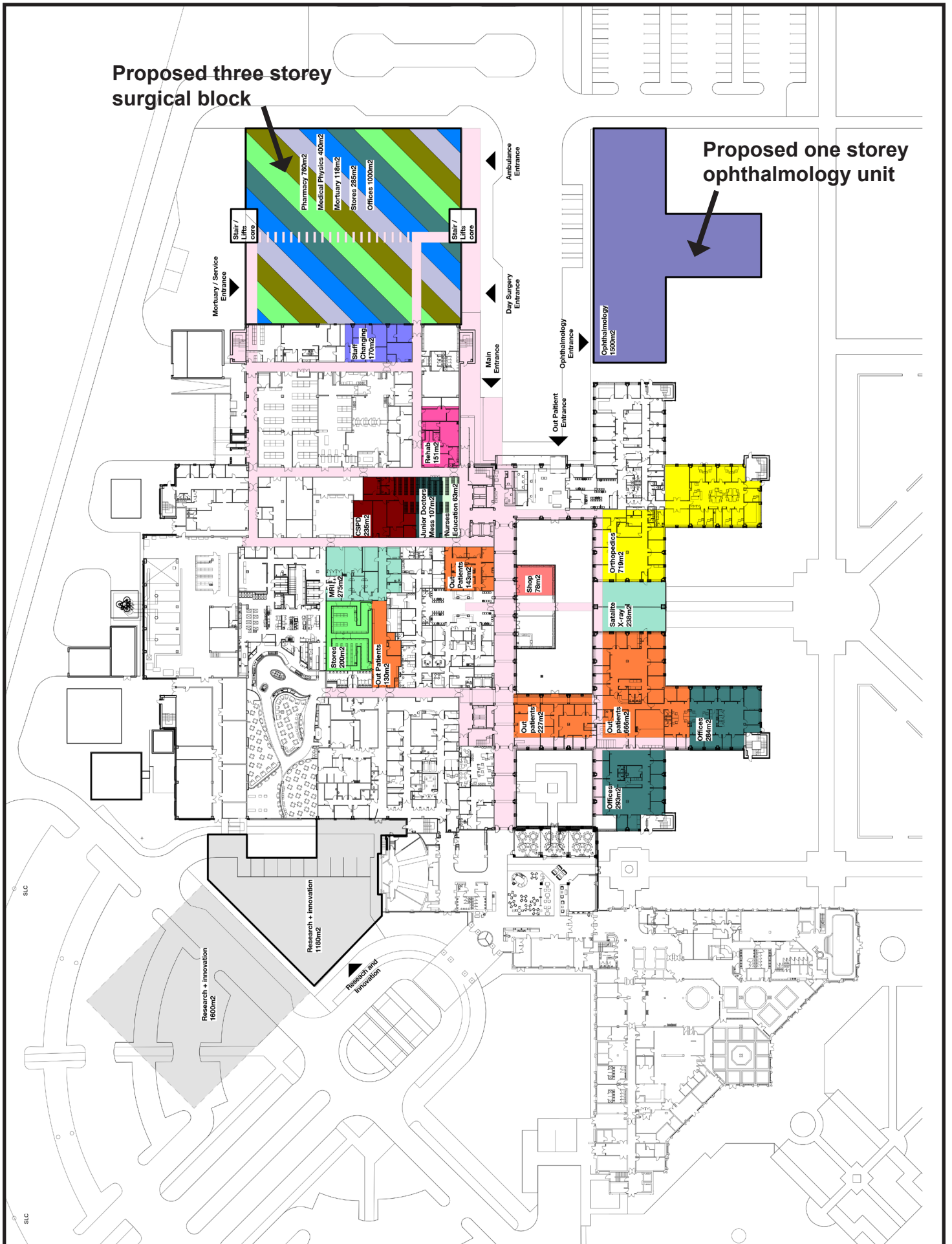
*Cabinet Secretary Shona Robison MSP views a demo of our telehealth pilot with NHS Fife*



*Cabinet Secretary Shona Robison MSP meets patients and staff during a visit to the Golden Jubilee Ophthalmology Outpatient Department*

**Proposed three storey surgical block**

**Proposed one storey ophthalmology unit**



If you have any comments or feedback on this publication, please let us know at:

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